

Decision Maker:	Director of Environment & Highways
Decision Title:	Cherwell Street (Banbury) Improvement Scheme
Decision date:	24 October 2025
Source of delegation:	An express delegation made at a meeting of the Cabinet Member for Transport Management on 04/09/2025 (Forward Plan reference 2025/043). This decision delegated to the Director for Environment & Highways. Further delegated by the Director while on leave to Head of Transport & Property Infrastructure Delivery.
What decision was made?:	To finalise the target cost and programme for the construction of the Cherwell Street Improvement Scheme and to award the NEC 4 Engineering and Construction Contract for the Cherwell Street Improvement Scheme to M Group Limited, pursuant to the Pagabo Civils and Infrastructure Framework (Lot 1). Funding of £3.5m for the project has been approved by Strategic Capital and Commercial Board on 10th July 2025.
Purpose:	Allow construction of the Cherwell Street Improvement Scheme.
Reasons:	To progress the scheme to Stage 3 Construction. The Cherwell Street Improvement Scheme aims to: • implementing a longer and more bus accessible running lane along Cherwell Street for left-turning vehicles, including buses, travelling north-bound into Bridge Street (west) • improving pedestrian crossing facilities • optimising traffic signals to reduce delay for buses and cars • and lining and signing improvements to improve traffic flow, safety, and overall road user experience.
Other options considered:	Direct award through the Pagabo Civils and Infrastructure Framework was chosen to achieve value for money whilst reducing commissioning timeframes and resource/overhead costs. Mini competition and Open Tender through UK wide



advertisement on Find a Tender were considered as procurement routes but were dismissed due to timescales to procure.